

# **THE PILKINGTON SUPERANNUATION SCHEME**

**ANNUAL REPORT – YEAR ENDED 31 DECEMBER**  
**2021**

# THE PILKINGTON SUPERANNUATION SCHEME

<b>Contents</b>	<b>Page Nos.</b>
<b>Trustee's Report</b>	
1 Chairman's Statement	3
2 Trustee and Advisers	6
3 Membership	8
4 Deeds Executed During 2021	9
5 Actuarial Liabilities	9
6 Increases in Pensions	10
7 Transfer Payments	10
8 Pensions Act Compliance and Governance	11
9 Scheme Developments	12
10 Strategy Update	12
11 Performance	14
12 Custodianship	14
13 Self Investment	14
14 Additional Voluntary Contributions	14
15 GMP Equalisation	15
16 Covid-19	15
17 Ukrainian Conflict	15
<b>Statement of Trustee's Responsibilities</b>	<b>16</b>
<b>Independent Auditors' Statement about Contributions to the Trustee</b>	<b>17</b>
<b>Summary of Contributions payable in the year</b>	<b>18</b>
<b>Independent Auditors' Report</b>	<b>19</b>
<b>Financial Statements</b>	<b>22</b>
<b>Schedule of Contributions</b>	<b>39</b>
<b>Certification of Schedule of Contributions</b>	<b>41</b>
<b>Certificate of Technical Provisions</b>	<b>42</b>
<b>Implementation Statement</b>	<b>43</b>

# THE PILKINGTON SUPERANNUATION SCHEME

## Trustee's Report

### 1. Chairman's Statement

#### Funding

The Summary Funding Statement which was circulated to members in September 2021 detailed the results of the formal Valuation of the Scheme at 31 December 2020. Based on this valuation, the position of the Scheme has continued to improve since the previous valuation in 2017 and now shows a surplus of £112m on the Technical Provisions basis, compared to £65m in 2017. Whilst this represents a surplus of only around 6% of the total liabilities of c£2billion, it shows steady progress in the right direction. It is important to remember that a surplus on a Technical Provisions basis does not necessarily mean that the Scheme has funds beyond its requirements. The Trustee continues to work towards reaching a funding position where the existing guaranteed obligations are considered secure.

The funding position has remained fairly steady through 2021 although there remains uncertainty over the short, medium and long-term economic implications following the Covid-19 pandemic.

There has been a lot of discussion about the long-term implications of Covid on pension scheme liabilities and funding. In valuing the Scheme's liabilities, the Trustee includes an assumption on how long members are likely to live. Currently the effects of Covid in 2020 on life expectancy have been excluded from these assumptions due to the uncertainty over the long-term implications. Whilst it is fair to say that we have seen an increase in deaths through the pandemic it is by no means certain that this trend will continue. There is a lot of analysis taking place within the pensions industry on this topic and there may be adjustments in the future as the situation becomes clearer which could be positive or negative.

The start of 2022 has brought widespread uncertainty with the conflict in Ukraine and the introduction of sanctions against Russia. The Scheme has a limited indirect exposure to Russian equity through its global funds, and no members are paid in Roubles, so no immediate actions have been taken. The Trustee, along with its advisers, continues to monitor the situation and its wider implications.

On 26 October 2018 the High Court handed down a judgment involving the Lloyds Banking Group's defined benefit pension schemes. The judgment concluded that schemes should be amended to equalise pension benefits for men and women in relation to guaranteed minimum pension benefits. The issues determined by the judgment arise in relation to many other defined benefit pension schemes. Under the ruling schemes are required to backdate benefit adjustments in relation to Guaranteed Minimum Pension (GMP)

## **THE PILKINGTON SUPERANNUATION SCHEME**

equalisation and provide interest on the backdated amounts. The Trustee has not yet quantified the value of these amounts and therefore has not included a liability in respect of these matters in these financial statements. They will be accounted for in the year they are determined.

On 20 November 2020 the High Court handed down a further judgment on the GMP equalisation case in relation to the Lloyds Banking Group's pension schemes. This latest judgment confirms that defined benefit schemes which provide GMPs need to revisit and where necessary top up historic Cash Equivalent Transfer Values that were calculated based on unequalised benefits. The impact of this court case will be considered by the Trustee and decisions will be made as to the next steps. It is not possible to estimate the cost of any rectification adjustments at this time.

### **Investments**

There have been two relatively small adjustments within the investment portfolio during the year. The inflation rate hedge was increased from 90% to 95% in the year. This should further protect the Scheme against inflationary increases that could increase the level of benefits the Scheme will have to pay out. The Trustee also served notice on Nephila, who managed the Scheme's re-insurance investment. This small and relatively illiquid investment of just over £50m, whilst producing positive returns, has not provided the benefits expected in recent years. The disinvestment took place as at 31 December 2021 so you will still see reference to this investment in the accounts.

### **ESG (Environmental, Social, and Governance) Considerations**

There is an increase in reporting requirements around the actions the Scheme is taking in relation to "ESG" (Environment, Social and Governance), significantly in relation to its investments and climate change objectives. The Trustee is also required to monitor and report how its equity investment managers vote. This information is included in the "Implementation Statement" which now forms part of these accounts and which is also separately available alongside the Statement of Investment Principles on the 'superpilk' website.

From October 2022 the Scheme will have to follow the Task Force on Climate-Related Financial Disclosures (TCFD) requirements and will publish a report on this in 2023, which will be included in the 2022 annual report. The Trustee Board has begun working through the necessary preparations for this reporting.

During the year the Trustee received a presentation from Dave Cast, NSG's Climate Change Director and was reassured by the focus this was being given by the NSG Group.

# THE PILKINGTON SUPERANNUATION SCHEME

## **Concluding remarks**

2022 will be another busy year with the outcomes of legislation and consultations having an impact on the obligations of the Scheme and the Trustee. The Trustee acts in the interest of all members and while this can mean balancing differing interests or outcomes, the Board takes this responsibility very seriously. The Trustee retains high quality advisers with a thorough understanding of the Scheme and who are consulted on all key matters.

**R.E.K. Greenfield**

# THE PILKINGTON SUPERANNUATION SCHEME

## 2. **Trustee and Advisers**

**Trustee Company** Pilkington Brothers Superannuation Trustee Limited ('the Trustee')

**Registered Office** NSG European Technical Centre, Hall Lane, Lathom,  
Nr. Ormskirk, Lancashire L40 5UF

The Trustee is not a subsidiary of the Principal Employer (see below) or any of its subsidiaries. The shares in the Trustee are registered in the names of various Directors of the Trustee. There is no provision for the removal of the Trustee.

The Principal Employer ("the Company") is Pilkington Group Limited.

At 31 December 2021 the Allied Companies with employees contributing to the Scheme were:-

Pilkington Automotive Limited  
Pilkington Retirement Services Limited  
Pilkington Technology Management Limited  
Pilkington United Kingdom Limited

There are currently 12 Directors on the Board of the Trustee Company.

There are 6 Employer Directors and 6 Employee Directors, the latter being elected by the membership – 3 by the active members and 3 by the pensioner members.

### **Directors of the Trustee:**

#### **Employer Directors**

R.E.K. Greenfield (Chairman) 2  
S.M. Gange\*1  
R.P. Hemingway\* 1  
J. McKenna\* 1  
P. Wilkinson 2  
BESTrustees 2 (an independent trustee director represented by R Tranter and/or R Brougham)

#### **Employee Directors**

##### **Directors elected by active members**

D.P. Gilchrist 2  
M. Arnold 1  
K.W. McKenna 1,2

##### **Directors elected by pensioner members**

S.J. Beesley\* 1  
D. Corf\* 1, 2  
B. Bonney\* 1, 2

#### **Secretary to the Trustee Company**

J. Miller

The Directors asterisked are in receipt of pensions from the Scheme calculated in accordance with the Rules. All the Employee Directors elected by the active members are contributors accruing pension in accordance with the Scheme Rules.

The suffix '1' denotes the Director was a member of the Audit and Risk Committee; and '2' a member of the Investment Committee, in each case at the year end. Any two or more Directors (being at least one Employer and one Employee) can constitute an Ill Health or Discretions Committee.

# THE PILKINGTON SUPERANNUATION SCHEME

The Trustee's Articles of Association provide that the Trustee Board is to comprise Employer Directors and Employee Directors, with the latter to include those nominated and if necessary elected to serve defined terms by each of the active member and pensioner member constituencies. Employer Directors are elected by the existing Employer Directors and there are no provisions for removal.

## **Changes to the Board**

There have been no changes to the Board during 2021.

**Consulting Actuaries** Aon Solutions UK Limited

**Scheme Actuary** J. Curtis FIA of Aon Solutions UK Limited

**Investment Consultant** Towers Watson Limited

## **Investment and Insurance Managers**

Alpha Real Capital LLP ('ARC')  
Aviva Investors Global Services Limited ('Aviva')  
AXA Investment Managers UK Limited ('AXA')  
Insight Investment Management (Global) Limited ('Insight')  
Legal & General Assurance (Pensions Management) Limited ('LGIM')  
Legal & General Assurance Society Limited ('LGAS')  
Nephila Capital Limited ('Nephila' until 31 December 2021)  
Pension Insurance Corporation plc ('PIC')  
State Street Global Advisors Limited ('SSgA')

**AVC Providers** Utmost Life and Pensions Limited  
Prudential

**Financial Advisers** Cardano Solutions Limited (previously known as Lincoln Pensions Limited)

**Legal Advisers** Hogan Lovells International LLP

**Medical Adviser** Dr D. B. Shackleton

**Independent Auditors** PricewaterhouseCoopers LLP

**Bankers** National Westminster Bank plc

**Custodian** J P Morgan Chase Bank

**Administration** Group Pensions Department, Pilkington Group Limited

Enquiries about the Scheme should be addressed to:

Group Pensions Department  
Pilkington Group Limited  
European Technical Centre  
Hall Lane  
Lathom L40 5UF Fax 01744 737336  
or by email to: [Pensions.Administration@nsg.com](mailto:Pensions.Administration@nsg.com)

# THE PILKINGTON SUPERANNUATION SCHEME

## **Director Attendance at Meetings**

Attendance of the Directors at the Board and other meetings in 2021 together with the maximum possible attendance was as follows:

Name	Board meetings	Investment Committee	Audit & Risk Committee	Investment Manager Presentations
K. Greenfield	4/5	3/3	n/a	1/1
BESTrustees	5/5	3/3	n/a	1/1
M. Arnold	3/5	n/a	0/3	1/1
S. Beesley	5/5	n/a	3/3	1/1
B. Bonney	5/5	3/3	3/3	1/1
D. Corf	5/5	1/3	3/3	1/1
S. Gange	5/5	n/a	3/3	1/1
D. Gilchrist	4/5	3/3	n/a	1/1
R. Hemingway	5/5	n/a	3/3	1/1
J. McKenna	5/5	n/a	3/3	1/1
K. McKenna	5/5	3/3	3/3	1/1
P. Wilkinson	5/5	3/3	n/a	1/1

## **3. Membership**

	Active	Deferred	Member Pensioners	Dependent Pensioners
At 1 January 2021	545	2,332	6,893	2,347
Adjustments	(2)	(9)	7	25
	543	2,323	6,900	2,372
Deaths	(2)	(7)	(329)	(168)
Retirements/New Dependants	(26)	(88)	114	146
Leavers - exited	-	(41)	(6)	(33)
Members leaving pensionable service prior to retirement	(34)	34	-	-
Child allowance ceased	-	-	-	(6)
At 31 December 2021	481	2,221	6,679	2,311

Adjustments to the opening membership numbers occur when there is a time lag from the date a member joins or leaves the Scheme and the date the information is received by the Administrators and updated in the membership numbers.

The Scheme received income from the buy-in policy with PIC equal to the value of pensions in respect of 780 pensioners (2020: 789) and 521 dependants (2020: 554). This income, although directly linked to the pensions of individual members, is Scheme income from the investment in the buy-in policy. The Scheme had longevity insurance through Legal & General to cover the mortality risk for a further 5,165 pensioners (2020: 5,502) and 1,210 dependants (2020: 1,316).



# THE PILKINGTON SUPERANNUATION SCHEME

## 4. Deeds Executed During 2021

During 2021 there were no Deeds of Amendment executed.

## 5. Actuarial Liabilities

### **Valuation of the Scheme as at 31 December 2020.**

The valuation of the Scheme was agreed between the Company and the Trustee in July 2021. It was authorised by the Trustee on 30 June 2021 and the Company approval was also granted on 30 June 2021.

The principal assumptions used in the valuation were as follows:

Discount rate	Gilt yield curve + 0.5% p.a.
RPI inflation	RPI inflation curve derived from gilt market
CPI inflation	RPI inflation less 0.9% p.a. over the period to 2030 and 0.1% thereafter
Pensionable Salary Increases	0.0% p.a.
Post-retirement mortality assumption	105% of standard tables S3P[M/F] with allowance for improvements in mortality rates from 2013 in line with the CMI2019 Core Projections assuming a long-term rate of improvement of 1.5% p.a. and an $S_k$ parameter of 7.0 and A of 0.5.

The valuation disclosed a surplus of £112m on this Technical Provisions basis.

The Technical Provisions (or liabilities) were valued at £1,925m not including any allowance for Non-Statutory Increases to pensions in payment. These liabilities include an estimate for the cost of equalising GMP (Guaranteed Minimum Pensions). The assets were valued at £2,038m at the valuation date giving a funding ratio of 106%.

This position shows a further improvement from the surplus of £65m and funding level of 103% recorded at the 2017 valuation.

There is no Recovery Plan required following the outcome of the Valuation. Since the previous valuation, the Company has ring-fenced further funds which will be for the benefit of the Scheme if it does not reach full funding on the Secondary Funding Target ('SFT') basis by or before 2026; the SFT uses a more prudent, 'gilts flat', discount rate but is otherwise the same as the Technical Provisions basis. It is anticipated that investment returns will contribute to achieving this target.

The Trustee and Company have agreed to maintain the Final Funding Target ("FFT") which is considered to be a proxy for the cost of buying out the guaranteed liabilities of the Scheme with an insurance company. This target, and the point when such a course of action may be feasible, are still a number of years away. There are still active members in the Scheme and many deferred members. The cost of insuring these benefits is significantly higher than insuring pensions in payment on account of the greater number of variable options.

The Scheme is expected to reach the FFT solely by investment returns rather than from any further funding from the Company. The target is kept under review as it varies with market prices available in the insurance market for buy-in/buy-out products.

## THE PILKINGTON SUPERANNUATION SCHEME

The funding position is monitored between valuations by comparing the asset values from the fund managers to the 'roll forward' of the liabilities modelled by the Scheme Actuary which reflects the impact of changes in the economic circumstances but not membership changes.

The Scheme Actuary also carries out a valuation on the solvency or buy-out basis looking at how much additional money would be required to buy-out the obligations of the Scheme with an insurance company. On this basis at the actuarial valuation date the funding position was 91% funded with a shortfall of £192m.

The Company and Trustee continue to work together towards stability and self-sufficiency for the Scheme. The funding position is in line with where it was predicted to be under the previous recovery plan and the interest and inflation rate hedging together with the composition of the investment portfolio mean that the position remains largely stable and avoids much of the market volatility.

### 6. Increases in Pensions

During 2021 only statutory increases to pensions in payment were awarded. The increase on different elements of pension is shown in the table below.

	Basis	Increase
Pension accrued between 5 April 1997 and 30 April 2005	CPI to March 2021 capped at 5%	0.7%
Pension accrued after 30 April 2005	CPI to March 2021 capped at 2.5%	0.7%
Post 5 April 1988 guaranteed minimum pension ('GMPs')	The Guaranteed Minimum Pension Increase Order 2021	0.5%
Other pensions in payment	Non-Statutory Increase under the provisions of the Trust Deed only where 'in the opinion of the Actuary the financial state of the Scheme so permits'	0%

Paid up pensions, when becoming payable, are revalued in accordance with annual Revaluation Orders as required by legislation. In the case of paid up pensions coming into payment from 1 January 2015 this was by reference to the increases in the RPI up to September 2009 and increases in the CPI thereafter over the number of complete years in deferment subject to a maximum. The maximum is 5% per annum over the entire revaluation period for pension accrued before 6 April 2009 and 2.5% in the case of pension accrued after 5 April 2009.

### 7. Transfer Payments

Transfer payments made to other occupational schemes, qualifying recognised overseas pension schemes, deferred annuity policies or personal pension contracts on behalf of members withdrawing from the Scheme during 2021 were calculated in accordance with the requirements of Section 97 of the Pension Schemes Act 1993. There were no discretionary benefits. 43 payments were made during the year totalling £13.8m in value (2020: 56, £23.4m).

# THE PILKINGTON SUPERANNUATION SCHEME

## 8. **Pensions Act Compliance and Governance**

A copy of the Actuarial Certificate dated 12 July 2021 confirming the adequacy of the contribution rates is included at page 41.

The Financial Statements forming part of this Report (at pages 22-38) have been prepared and audited in accordance with regulations made under Sections 41(1) and 41(6) of the Pensions Act 1995.

The Trustee has a formal Internal Disputes Resolution Procedure, which is available on request from the Group Pensions Department and is on the website ([www.superpilk.com](http://www.superpilk.com)).

The Trustee retains Cardano Solutions Limited (previously known as Lincoln Pensions Limited) to monitor the strength of the employer covenant and to report formally to the Trustee twice a year on this issue. During the 2020 valuation discussions the information protocol was renewed and remains in place between the Company and Trustee to ensure that the Trustee and its covenant adviser have access to the information required to make a full assessment of the financial position of the sponsor. The Trustee continues to receive a presentation of full and half year results from a senior member of the Finance Function of the Company.

The Trustee has adopted and implemented a Governance Policy together with a Business Plan as recommended by the Pensions Regulator. It regularly assesses the performance of its advisers and of itself and makes changes where this is considered appropriate. The Board and advisers also assess the performance of the Chairman, the Scheme Secretary and the independent trustee (BESTrustees).

The Trustee Directors undertake regular training throughout the year on issues relevant to the Scheme and potential future developments. A register of all training received is maintained. The advisers also brief the Trustee on developments within the pensions industry as appropriate.

The Trustee has a Conflict of Interests Register and a policy that is reviewed at least annually and has adopted a policy to identify and deal with any notifiable events or reportable breaches that might need to be reported to the Pensions Regulator.

The Trustee has developed and continues to review and update a Risk Register. Responsibility for this Register has been delegated to the Audit and Risk Committee; this is reviewed regularly with Group Internal Audit. These parties, together with Group Pensions Department, have developed a more detailed risk and assurance mapping process to ensure there is adequate assurance that the controls are in place and operating fully.

A full pensioner existence check is carried out monthly on UK based pensioners and approximately every 3 years for pensioners who are based overseas, most recently in 2021.

# THE PILKINGTON SUPERANNUATION SCHEME

## 9. Scheme Developments

This table records the movements in various key Scheme values in the period from 2017 to 2021, to illustrate the Scheme's development.

	<b>2021</b>	2020	2019	2018	2017
	<b>£'000</b>	£'000	£'000	£'000	£'000
Contributions and benefits					
Deficit contributions	-	-	-	25,000	25,000
Other Contributions receivable	<b>5,608</b>	4,578	5,680	6,749	7,499
	<b>5,608</b>	4,578	5,680	31,749	32,499
Benefits	<b>74,031</b>	73,731	77,834	75,171	75,022
Payments to and on account of leavers	<b>13,780</b>	23,352	25,849	40,768	24,302
	<b>87,811</b>	97,083	103,683	115,939	99,324
<b>Net withdrawals from dealings with members</b>	<b>(82,203)</b>	(92,505)	(98,003)	(84,190)	(66,825)
<b>Returns on investments</b>					
Investment income*	<b>41,474</b>	40,876	44,693	42,553	44,090
Change in market value of investments	<b>(94,634)</b>	157,682	171,346	(70,934)	77,873
Net investment management expenses	<b>(1,501)</b>	(1,488)	(1,071)	(1,449)	(1,558)
<b>Net returns on investments</b>	<b>(54,661)</b>	197,070	214,968	(29,830)	120,405
<b>Net change in the Scheme value during the year</b>	<b>(136,864)</b>	104,565	116,965	(114,020)	53,580
<b>Net assets of the Scheme brought forward</b>	<b>2,037,997</b>	1,933,432	1,816,467	1,930,487	1,876,907
<b>Net assets of the Scheme carried forward</b>	<b>1,901,133</b>	2,037,997	1,933,432	1,816,467	1,930,487

\* No income is received from the managed funds held with SSgA, LGIM or Nephila. Investment returns from these funds are included in the change in market value.

## 10. Strategy Update

The Scheme targets an investment return of gilts +1% pa. This target has been set to move the Scheme towards its longer-term funding targets while limiting the Scheme's exposure to investment risk.

2021 was a strong year for equity markets after the turbulence seen in 2020. Global equities returned 20% over the year, with the UK, North America and Europe all seeing strong double digit one year performance. Other regions, such as Japan, Asia Pacific and Emerging Markets returned far more modest, but positive, returns over the year. UK 12-month CPI reached 5.4% in December, the highest figure seen since 1992, which led the Bank of England to increase interest rates for the first time in three years. As a result, long maturity UK gilts and index-linked gilts have returned -7.3% and +4.0% respectively over the period (as measured by the FTSE-A Gilts Over 15 Years Index and FTSE-A Index-Linked Gilts Over 15 Years Index respectively).

## THE PILKINGTON SUPERANNUATION SCHEME

There were two changes in the investment portfolio during the year. The first was to increase the level of inflation rate hedging from 90% to 95%. This was consistent with the longer term strategy. The Trustee also served notice on Nephila, who managed the Scheme's re-insurance investment. This small and relatively illiquid investment of just over £50m, whilst producing positive returns, has not provided the benefits expected in recent years. The disinvestment took place on 31 December 2021.

The Scheme uses interest rate and inflation rate hedging to limit volatility in funding ratios. The Scheme has a low-risk investment strategy in place and a diversified portfolio, so it is largely protected against market factors. The funding position has remained relatively stable throughout the year.

The Board meets active managers during the course of the year so that it can question their representatives about any aspect of the investment. The Board also undergoes training in topical and relevant areas of investment as part of its training programme. The Trustee monitors the Scheme's managers in relation to active ownership policy and practice, including how investment risks arising from environmental, social and corporate governance issues are addressed via annual sustainable investment reports provided by the Scheme's investment consultant. The Trustee expects its investment managers to operate in accordance with the revised Stewardship Code.

The Investment Committee continues to keep under review the investment strategy including the feasibility of further risk reduction actions.

The strategic allocation of assets at 31 December 2021 was as follows:

Asset Class and Investment Manager	Strategic Asset Allocation (%)	Tolerance Range
<b>Return-seeking assets</b>	<b>17.00</b>	<b>+/- 2.5%</b>
UK equities (SSgA)	1.30	+/- 0.25%
North America equities (SSgA)	4.25	+/- 0.50%
Europe (ex UK) equities (SSgA)	1.70	+/- 0.25%
Asia Pacific (inc Japan) equities (LGIM)	1.25	+/- 0.25%
Emerging market (EM) equities (LGIM)	1.5	+/- 0.25%
Listed infrastructure (LGIM)	5.00	+/- 1.00%
Reinsurance (Nephila) *	2.00	+/- 0.50%
<b>Liability matching assets</b>	<b>83.00</b>	<b>+/- 2.5%</b>
Buy & maintain credit (AXA)	15.00	+/- 2.50%
LDI portfolio** (Insight)	49.25	+/- 5.00%
Cash	1.00	+/- 1.00%
Secure Income Alternatives (ARC and Aviva)	5.00	+/- 1.00%
Buy-in*** (PIC)	12.75	N/A

\* A full disinvestment from Reinsurance had been placed with a disinvestment date of 31 December 2021.

\*\* The LDI portfolio includes an allocation to index-linked gilts held with JP Morgan as collateral for the Scheme's longevity swap transaction

\*\*\* The buy-in target was calculated using value of the liabilities hedged as at 8 August 2016, and the pricing received by Aon Hewitt from PIC for the members that were covered by the additional buy-in tranche of c£16m and the total Scheme valuation as at 30 November 2016.

A small amount of equity and the venture capital investments previously managed by the in-house team and with no book value and a few pooled investment vehicles are still in the course of being liquidated.

# THE PILKINGTON SUPERANNUATION SCHEME

The Trustee has produced a Statement of Investment Principles ('SIP') as required by Section 35 of the Pensions Act 1995 (as amended by the Pensions Act 2004) and the Occupational Pension Schemes (Investment) Regulations 2005. The SIP in force at the year end was approved by the Trustee Board in September 2021. The SIP is regularly reviewed by the Investment Committee throughout the year and changes are approved by the Board, subject to or following consultation with the Company. A copy of the SIP is publicly available at [www.superpilk.com](http://www.superpilk.com) and is available on request from the Group Pensions Department, Pilkington Group Limited.

Towers Watson Limited is the investment consultant of the Trustee.

## 11. **Performance**

The value of the Scheme assets at 31 December 2021 was £1,901m compared to £2,038m the previous year. Within the change in value of the Scheme are the cash withdrawals to pay benefits, transfers out, and monthly contributions in respect of active members.

The one, three and five year performance figures are as follows:-

	Scheme	Scheme Benchmark	Difference
	%	%	%
1 year	-0.1	-2.1	2.0
3 year pa	7.2	4.7	2.5
5 year pa	5.4	3.2	2.2

The Scheme benchmark is the movement on Scheme liabilities on a 'gilts flat' basis.

## 12. **Custodianship**

The Trustee has appointed a single custodian for the Scheme's assets managed on a segregated basis (rather than in pooled funds), J P Morgan Chase Bank, thereby separating investment settlement procedures from the managers' decisions to make or realise investments. The assets that are managed in pooled funds have the following custodians all of whom have been appointed by the investment managers:

SSgA managed funds	State Street
LGIM managed funds	Citibank
Nephila managed funds	Bank of New York Mellon

## 13. **Self investment**

There was no direct employer-related investment at the year-end (2020: none). The Scheme had no indirect holdings in NSG through its pooled investment vehicles at 31 December 2021 or 2020.

## 14. **Additional Voluntary Contributions**

The Scheme offered contributory members the following choices regarding the payment of Additional Voluntary Contributions (AVCs) during 2021:

- to purchase additional service according to a formula determined in accordance with the provisions of Rule 21(a) of the Scheme's Rules, and/or

# THE PILKINGTON SUPERANNUATION SCHEME

- to have contributions invested in with profits and/or unit linked funds offered by Prudential.

As at 31 December 2021 the number of contributors to each of the AVC options was:

- |                      |    |
|----------------------|----|
| • Additional service | 10 |
| • Prudential         | 4  |

From 6 April 2006 the maximum contribution to the Scheme AVC option, whichever is selected, has been 10% of Pensionable Salary.

Some members retain an investment with Utmost Life and Pensions Limited but this is no longer offered as an option for those investing in AVCs.

## 15. **GMP Equalisation**

On 26 October 2018 the High Court handed down a judgment involving the Lloyds Banking Group's defined benefit pension schemes. The judgment concluded that schemes should be amended to equalise pension benefits for men and women in relation to guaranteed minimum pension benefits. The issues determined by the judgment arise in relation to many other defined benefit pension schemes. Under the ruling schemes are required to backdate benefit adjustments in relation to GMP equalisation and provide interest on the backdated amounts, The Trustee has not yet quantified the value of these amounts and therefore has not included a liability in respect of these matters in these financial statements. They will be accounted for in the year they are determined.

On 20 November 2020 the High Court handed down a further judgment on the GMP equalisation case in relation to the Lloyds Banking Group's pension schemes. This latest judgment confirms that defined benefit schemes which provide GMPs need to revisit and where necessary top up historic Cash Equivalent Transfer Values that were calculated based on unequalised benefits. The impact of this court case will be considered by the Trustee and decisions will be made as to the next steps. It is not possible to estimate the cost of any rectification adjustments at this time.

## 16. **Covid-19**

The implications of the Covid-19 pandemic continue to affect our activities.

The Scheme administrators have adapted their processes as necessary and service levels remain high, as monitored half-yearly by the Trustee. The employer continues to make contributions to the Scheme in accordance with the Schedule of Contributions. The Trustee continues to monitor the employer covenant in addition to performance of all advisers on an on-going basis.

The extent of the impact on the Scheme's investment portfolio, including financial performance, will depend on future developments in financial markets and the overall economy, all of which are uncertain and cannot be predicted.

## 17. **Ukrainian Conflict**

The start of 2022 has brought widespread uncertainty with the conflict in Ukraine and the introduction of sanctions against Russia. The Scheme has a limited indirect exposure to Russian equity through its global funds, and no members are paid in Roubles, so no immediate actions have been taken. The Trustee, along with its advisers, continues to monitor the situation and its wider implications.

# THE PILKINGTON SUPERANNUATION SCHEME

## **Statement of Trustee's responsibilities**

### **The Trustee's responsibilities in respect of the financial statements**

The financial statements, which are prepared in accordance with United Kingdom Generally Accepted Accounting Practice, including the Financial Reporting Standard applicable in the UK and Republic of Ireland ("FRS 102"), are the responsibility of the Trustee. Pension scheme regulations require, and the Trustee is responsible for ensuring, that those financial statements:

- show a true and fair view of the financial transactions of the Scheme during the Scheme year and of the amount and disposition at the end of the Scheme year of its assets and liabilities, other than liabilities to pay pensions and benefits after the end of the Scheme year; and
- contain the information specified in Regulation 3A of the Occupational Pension Schemes (Requirement to obtain Audited Accounts and a Statement from the Auditor) Regulations 1996, including making a statement whether the financial statements have been prepared in accordance with the relevant financial reporting framework applicable to occupational pension schemes.

In discharging these responsibilities, the Trustee is responsible for selecting suitable accounting policies, to be applied consistently, making any estimates and judgements on a prudent and reasonable basis, and for ensuring that the financial statements are prepared on a going concern basis unless it is inappropriate to presume that the Scheme will continue as a going concern.

The Trustee is also responsible for making available certain other information about the Scheme in the form of an annual report.

The Trustee has a general responsibility for ensuring that accounting records are kept and for taking such steps as are reasonably open to it to safeguard the assets of the Scheme and to prevent and detect fraud and other irregularities, including the maintenance of an appropriate system of internal control.

The Trustee is also responsible for the maintenance and integrity of the superpilk.com website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

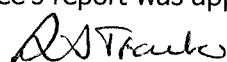
### **The Trustee's responsibilities in respect of contributions**

The Trustee is responsible under pensions legislation for preparing, and from time to time reviewing and if necessary revising, a schedule of contributions showing the rates of contributions payable to the Scheme by or on behalf of employers and the active members of the Scheme and the dates on or before which such contributions are to be paid.

The Trustee is also responsible for keeping records in respect of contributions received in respect of any active member of the Scheme and for adopting risk-based processes to monitor whether contributions that fall due to be paid are paid into the Scheme in accordance with the schedule of contributions.

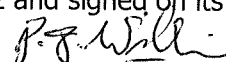
Where breaches of the schedule occur, the Trustee is required by the Pensions Acts 1995 and 2004 to consider making reports to the Pensions Regulator and to members.

The Trustee's report was approved by the Trustee on 7/6. 2022 and signed on its behalf by:



E.A. TRANTER

DIRECTOR - BESTRUSTEES LTD



DIRECTOR

Directors of Pilkington Brothers Superannuation Trustee Limited  
Trustee of the Pilkington Superannuation Scheme



# THE PILKINGTON SUPERANNUATION SCHEME

## **Independent auditors' statement about contributions to the Trustee of The Pilkington Superannuation Scheme**

### **Statement about contributions**

#### **Opinion**

In our opinion, the contributions required by the schedule of contributions for the Scheme year ended 31 December 2021 as reported in The Pilkington Superannuation Scheme's summary of contributions have, in all material respects, been paid in accordance with the schedules of contributions certified by the Scheme actuary on 28 June 2018 and 12 July 2021.

We have examined The Pilkington Superannuation Scheme's summary of contributions for the Scheme year ended 31 December 2021 which is set out on the following page.

#### **Basis for opinion**

Our examination involves obtaining evidence sufficient to give reasonable assurance that contributions reported in the summary of contributions have, in all material respects, been paid in accordance with the relevant requirements. This includes an examination, on a test basis, of evidence relevant to the amounts of contributions payable to the Scheme under the schedules of contributions and the timing of those payments.

### **Responsibilities for the statement about contributions**

#### **Responsibilities of the Trustee in respect of contributions**

As explained more fully in the statement of Trustee's responsibilities, the Scheme's Trustee is responsible for preparing, and from time to time reviewing and if necessary revising, a schedule of contributions and for monitoring whether contributions are made to the Scheme by employers in accordance with relevant requirements.

#### **Auditors' responsibilities in respect of the statement about contributions**

It is our responsibility to provide a statement about contributions and to report our opinion to you.

#### **Use of this report**

This report, including the opinion, has been prepared for and only for the Trustee as a body in accordance with section 41 of the Pensions Act 1995 and for no other purpose. We do not, in giving this opinion, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come save where expressly agreed by our prior consent in writing.

*PricewaterhouseCoopers LLP*

PricewaterhouseCoopers LLP  
Chartered Accountants and Statutory Auditors  
Manchester

*9 June* 2022

# THE PILKINGTON SUPERANNUATION SCHEME

## Summary of Contributions payable in the year

	Employer £'000	Employee £'000
During the year, the contributions required by the schedule of contributions and reported on by the Scheme auditors were as follows:		
<b>Normal contributions</b>	<b>3,907</b>	<b>98</b>
<b>Required by the schedule of contributions and reported on by the Scheme auditors</b>	<b>3,907</b>	<b>98</b>
<b>Other contributions payable</b>		
Augmentations of individual members' benefits	<b>1,602</b>	-
AVCs	-	<b>1</b>
<b>Total contributions received (as per Fund Account)</b>	<b>5,509</b>	<b>99</b>

Employer normal contributions include £1,238,000 in respect of contributions paid under the Company's salary exchange arrangement; without which arrangement these would have been Employee contributions.

### Signed on behalf of the Trustee



R. A. TRANTER

DIRECTOR - BCOTRUSTEES LTD.



DIRECTOR

7/6 2022

# THE PILKINGTON SUPERANNUATION SCHEME

## **Independent auditors' report to the Trustee of The Pilkington Superannuation Scheme**

### **Report on the audit of the financial statements**

#### **Opinion**

In our opinion, The Pilkington Superannuation Scheme's financial statements:

- show a true and fair view of the financial transactions of the Scheme during the year ended 31 December 2021, and of the amount and disposition at that date of its assets and liabilities, other than liabilities to pay pensions and benefits after the end of the year;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards comprising FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland", and applicable law); and
- contain the information specified in Regulation 3A of the Occupational Pension Schemes (Requirement to obtain Audited Accounts and a Statement from the Auditor) Regulations 1996.

We have audited the financial statements, included in the Annual Report, which comprise: the Statement of net assets available for benefits as at 31 December 2021; the Fund Account for the year then ended; and the notes to the financial statements, which include a description of the significant accounting policies.

#### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) ("ISAs (UK)") and applicable law. Our responsibilities under ISAs (UK) are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### **Independence**

We remained independent of the Scheme in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, which includes the FRC's Ethical Standard, as applicable to other entities of public interest, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

To the best of our knowledge and belief, we declare that non-audit services prohibited by the FRC's Ethical Standard were not provided to, or in respect of, the Scheme.

We have provided no non-audit services to the Scheme in the period under audit.

#### **Conclusions relating to going concern**

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Scheme's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

In auditing the financial statements, we have concluded that the Trustee's use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

However, because not all future events or conditions can be predicted, this conclusion is not a guarantee as to the Scheme's ability to continue as a going concern.

Our responsibilities and the responsibilities of the Trustee with respect to going concern are described in the relevant sections of this report.

# THE PILKINGTON SUPERANNUATION SCHEME

## **Reporting on other information**

The other information comprises all the information in the Annual Report other than the financial statements, our auditors' report thereon and our auditors' statement about contributions. The Trustee is responsible for the other information. Our opinion on the financial statements does not cover the other information and, accordingly, we do not express an audit opinion or any form of assurance thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If we identify an apparent material inconsistency or material misstatement, we are required to perform procedures to conclude whether there is a material misstatement of the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report based on these responsibilities.

## **Responsibilities for the financial statements and the audit**

### **Responsibilities of the Trustee for the financial statements**

As explained more fully in the statement of Trustee's responsibilities, the Trustee is responsible for ensuring that the financial statements are prepared in accordance with the applicable framework and for being satisfied that they show a true and fair view. The Trustee is also responsible for such internal control as it determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In the preparation of the financial statements, the Trustee is responsible for assessing the Scheme's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustee either intends to wind up the Scheme, or has no realistic alternative but to do so.

### **Auditors' responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

Based on our understanding of the Scheme and its environment, we identified that the principal risks of non-compliance with laws and regulations related to the administration of the Scheme in accordance with the Pensions Acts 1995 and 2004 and regulations made under them, and codes of practice issued by the Pensions Regulator; and we considered the extent to which non-compliance might have a material effect on the financial statements. We also considered the direct impact of these laws and regulations on the financial statements. We evaluated incentives and opportunities for fraudulent manipulation of the financial statements, including the risk of override of controls, by the Trustee and those responsible for, or involved in, the preparation of the underlying accounting records and financial statements, and determined that the principal risks were related to posting inappropriate

# THE PILKINGTON SUPERANNUATION SCHEME

journals to conceal misappropriation of assets and inappropriate adjustments of asset valuations. Audit procedures performed by the engagement team included:

- Testing journal entries where we identified particular fraud risk criteria.
- Obtaining independent confirmations of material investment valuations and cash balances at the year end.
- Testing estimates and judgements made in the preparation of the financial statements for indicators of bias.
- Reviewing meeting minutes, any correspondence with the Pensions Regulator, and significant contracts and agreements.
- Holding discussions with the Trustee to identify significant or unusual transactions and known or suspected instances of fraud or non-compliance with applicable laws and regulations.
- Assessing financial statement disclosures, and agreeing these to supporting evidence, for compliance with the Pensions Acts 1995 and 2004 and regulations made under them.

There are inherent limitations in the audit procedures described above. We are less likely to become aware of instances of non-compliance with laws and regulations that are not closely related to events and transactions reflected in the financial statements. Also, the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations, or through collusion.

A further description of our responsibilities for the audit of the financial statements is located on the FRC's website at: [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our auditors' report.

## Use of this report

This report, including the opinion, has been prepared for and only for the Trustee as a body in accordance with section 41 of the Pensions Act 1995 and for no other purpose. We do not, in giving this opinion, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come save where expressly agreed by our prior consent in writing.

PricewaterhouseCoopers LLP

PricewaterhouseCoopers LLP  
Chartered Accountants and Statutory Auditors  
Manchester

9 June 2022



# THE PILKINGTON SUPERANNUATION SCHEME

## **Fund Account**

### **for the year ended 31 December 2021**

	Notes	<b>2021</b> <b>£'000</b>	2020 £'000
<b>Contributions and benefits</b>			
Employer contributions		<b>5,509</b>	4,528
Employee contributions		<b>99</b>	50
<b>Total contributions</b>	5	<b>5,608</b>	4,578
Benefits	6	<b>(74,031)</b>	(73,731)
Payments to and on account of leavers	7	<b>(13,780)</b>	(23,352)
		<b>(87,811)</b>	(97,083)
<b>Net withdrawals from dealings with members</b>		<b>(82,203)</b>	(92,505)
<b>Returns on investments</b>			
Investment income	9	<b>41,474</b>	40,876
Change in market value of investments	11	<b>(94,634)</b>	157,682
Investment management expenses	10	<b>(1,501)</b>	(1,488)
<b>Net returns on investments</b>		<b>(54,661)</b>	197,070
<b>Net (decrease)/ increase in the fund</b>		<b>(136,864)</b>	104,565
<b>Opening net assets</b>		<b>2,037,997</b>	1,933,432
<b>Closing net assets</b>		<b>1,901,133</b>	2,037,997

The notes to the financial statements on pages 24 to 38 form a part of these financial statements.

# THE PILKINGTON SUPERANNUATION SCHEME


## **Statement of net assets available for benefits as at 31 December 2021**

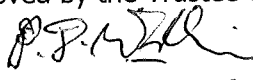
	Notes	2021 £'000	2020 £'000
<b>Investment assets</b>			
Bonds		<b>1,610,114</b>	1,699,630
Pooled investment vehicles		<b>424,206</b>	420,771
Derivatives		<b>31,280</b>	58,650
Buy-in policy		<b>216,300</b>	239,200
AVC investments		<b>834</b>	1,029
Cash		<b>7,938</b>	46,603
Other investment balances		<b>41,295</b>	9,561
		<b>2,331,967</b>	2,475,444
<b>Investment liabilities</b>			
Derivatives		<b>(46,285)</b>	(66,783)
Insurance policy		<b>(43,200)</b>	(8,500)
Repurchase agreement amounts payable		<b>(351,280)</b>	(367,123)
		<b>(440,765)</b>	(442,406)
<b>Total net investments</b>	11	<b>1,891,202</b>	2,033,038
<b>Current assets</b>	18	<b>11,769</b>	7,173
<b>Current liabilities</b>	19	<b>(1,838)</b>	(2,214)
<b>Total net assets available for benefits</b>		<b>1,901,133</b>	2,037,997

The financial statements summarise the transactions of the Scheme and deal with the net assets at the disposal of the Trustee. They do not take account of obligations to pay pensions and benefits which fall due after the end of the Scheme year. The actuarial position of the Scheme, which takes into account such obligations, is dealt with in the Report on Actuarial Liabilities on pages 9 to 10 of the Annual Report and these financial statements should be read in conjunction with this report.

The notes to the financial statements on pages 24 to 38 form a part of these financial statements.

These financial statements were approved by the Trustee on 2022 and signed on their behalf by:

  
 R. A. TRANTER  
 DIRECTOR - BESTRUSTEES LTD.

  
 DIRECTOR

Directors of Pilkington Brothers Superannuation Trustee Limited  
 Trustee of the Pilkington Superannuation Scheme

# THE PILKINGTON SUPERANNUATION SCHEME

## **Notes to the Financial Statements for the year ended 31 December 2021**

### **1 General Information**

The Scheme is a defined benefit scheme established under English law in 1965 by the combination of the Pilkington Superannuation Fund, the Augmentation Fund and the Chance Superannuation Fund. The registered office of the Trustee is European Technical Centre, Hall Lane, Lathom L40 5UF.

In accordance with the provisions of paragraph 1(1)(a) of Schedule 36 of the Finance Act 2004, the Scheme is a registered pension scheme under Chapter 2 of Part 4 of the Finance Act 2004. Its Pension Scheme Tax Reference number is 00274753RW and Pension Schemes Registry number is 10110999. The Scheme closed to new members in 2008 but is still open to future accrual. As the Scheme is a registered Pension Scheme under Chapter 2 of Part 4 of the Finance Act 2004 it is therefore exempt from income tax and capital gains tax.

### **2 Statement of Compliance**

The individual financial statements of The Pilkington Superannuation Scheme have been prepared in accordance with the Occupational Pension Schemes (Requirement to obtain Audited Accounts and a Statement from the Auditor) Regulations 1996, Financial Reporting Standard (FRS) 102 - The Financial Reporting Standard applicable in the UK and Republic of Ireland issued by the Financial Reporting Council ("FRS 102") and the guidance set out in the Statement of Recommended Practice "Financial Reports of Pension Schemes" (revised June 2018) ("the SORP").

### **3 Summary of significant accounting policies**

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

#### **(i) Contributions**

- (a) Employee contributions, including AVCs, are accounted for by the Trustee when they are deducted from pay by the Employer.
- (b) Employer normal contributions that are expressed as a rate of salary are accounted for on the same basis as the employees' contributions, in accordance with the Schedule of Contributions in force during the year.
- (c) Employer augmentation contributions are accounted for in accordance with the agreement under which they are being paid.
- (d) Additional contributions are accounted for when received.
- (e) Contributions paid under the Salary Sacrifice scheme are accounted for as normal employer contributions.

#### **(ii) Benefits**

- (a) Pensions in payment are accounted for in the period to which they relate.
- (b) Benefits are accounted for in the period in which the member notifies the Trustee of his decision on the type or amount of benefit to be taken, or if there is no member choice, on the date of retiring or leaving.
- (c) Taxation paid on behalf of a member who exceeds their lifetime or annual allowance is accounted for as an expense when paid.



## THE PILKINGTON SUPERANNUATION SCHEME

### (iii) Transfers to other plans

Individual transfers out of the Scheme are accounted for when member liability is discharged which is normally when the transfer amount is paid.

### (iv) Investment income

- (a) Income from bonds is accounted for on an accruals basis and includes interest bought and sold on investment purchases and sales.
- (b) Income from pooled investment vehicles is accounted for when declared by the fund manager.
- (c) Income from cash and short term deposits is accounted for on an accruals basis.
- (d) Income from derivatives is accounted for when received.
- (e) Income from the buy-in policy is recognised when the corresponding pension is paid.

- (v) The change in market value of investments during the year comprises all increases and decreases in the market value of investments held at any time during the year, including profits and losses realised on sales of investments during the year. For pooled investment vehicles which do not distribute income the change in market value includes any income which is reflected in the unit price.

### (vi) Valuation of investments

Investments are included at fair value as described below:

- (a) Quoted securities in active markets are usually valued at the last traded prices at the reporting date.
- (b) Unquoted securities are included at fair value estimated by the Trustee using appropriate valuation techniques. Bonds are valued at Bloomberg End of Day prices.
- (c) Accrued interest is excluded from the market value of bonds and is included in investment income receivable.
- (d) Unitised pooled investment vehicles have been valued at the latest available bid price or single price provided by the pooled investment manager. Shares in other pooled arrangements have been valued at the latest available net asset value (NAV), determined in accordance with fair value principles, provided by the pooled investment manager.
- (e) Exchange traded futures are valued as the sum of the daily mark-to-market, which is a calculated difference between the settlement prices at the reporting date and the inception date.
- (f) Over the counter (OTC) derivatives are valued using the following valuation techniques:
  - Swaps – current value of future cash flows arising from the swap determined using discounted cash flow models and market data at the reporting date.
  - Forward foreign exchange (Forward FX) – the gain or loss that would arise from closing out the contract at the reporting date by entering into an equal and opposite contract at that date.
- (g) The AVC with profit insurance policies are reported at the policy value provided by the insurance company based on the cumulative reversionary bonuses declared and the current terminal bonus.
- (h) Repurchase agreements (repo) – the Scheme continues to recognise and value the securities that are delivered out as collateral, and includes them in the financial statements. The cash received is recognised as an asset and the obligation to pay it back is recognised as a payable amount.

## THE PILKINGTON SUPERANNUATION SCHEME

- (i) The longevity insurance policy is valued as the difference between the projected payments on the fixed and variable legs discounted using assumptions advised by the Scheme Actuary and agreed by the Trustee, and accordingly the risk premium built into the product is effectively expensed on inception through the change in market value rather than spread over the potential life of the product, which is itself uncertain.

Future variations in the value of the longevity swap will be credited or expensed as they arise.

- (j) The buy-in policy held by the Scheme is valued at the net present value of the pensions secured under the policy. Policies entered into are initially recognised as a Scheme asset at the value of the assets ceded to the insurance company at the date of inception. Subsequent revaluations are calculated on a technical provisions basis using assumptions advised by the Scheme Actuary.

### (vii) Currency

The Scheme's functional and presentation currency is pounds sterling. Monetary items denominated in foreign currency are translated into sterling using the closing exchange rates at the Scheme year-end. Foreign currency transactions are recorded in sterling at the spot exchange rate at the date of the transaction. Gains and losses on currency valuation are recognised in the change in market value.

### (viii) Investment Management Expenses

Investment management expenses are accounted for on an accruals basis and include rebates received and the contribution towards expenses received from Pilkington Group Limited.

## 4 **Critical assumptions used in calculating the fair value of investments**

In calculating the fair value of certain investments within level 3 of the fair value hierarchy the Trustee Directors, with support from their advisers, make estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are addressed below:

- (i) **Longevity insurance policy**  
The longevity insurance policy is valued at the net present value of the fixed (payable) and floating (receivable) legs. In calculating the value of each leg, assumptions on inflation, interest rates and the future levels of mortality are made. As the inflation and interest rate assumptions affect both legs of the contract there is little overall impact on the net present value of the contract. Future levels of mortality, however, only impact the floating leg of the contract and accordingly an increase in the expected longevity of members will increase the value of the longevity insurance policy and vice versa.
- (ii) **Buy-in policy**  
The buy-in policy is valued at the net present value of the amounts payable to the pensioners secured under the policy. In arriving at the fair value a number of assumptions are made in order to estimate the future cost of pensions, including inflation, interest rates and mortality.
- (iii) **Key assumptions**  
The key assumptions used in arriving at the net present value of the investments referred to above are:

## THE PILKINGTON SUPERANNUATION SCHEME

Discount rate	Gilt yield curve + 0.5% p.a.
RPI inflation	RPI inflation curve derived from gilt market
CPI inflation	RPI inflation less 0.9% p.a. over the period to 2030 and 0.1% thereafter
Pensionable Salary Increases	0.0% p.a.
Post-retirement mortality assumption	105% of standard tables S3P[M/F] with allowance for improvements in mortality rates from 2013 in line with the CMI2019 Core Projections assuming a long-term rate of improvement of 1.5% p.a. and an $S_k$ parameter of 7.0 and A of 0.5.

### 5 Contributions

	2021 £'000	2020 £'000
<b>Employer contributions</b>		
Normal	3,907	4,312
Augmentations	1,602	166
Additional Contribution	-	50
	<b>5,509</b>	4,528
<b>Employee contributions</b>		
Normal	98	49
Additional Voluntary Contributions - added years	1	1
	<b>99</b>	50
<b>Total contributions</b>	<b>5,608</b>	4,578

Included within Employer normal contributions is £1,238,000 in respect of contributions paid under the Company's salary exchange arrangement (2020: £1,410,000).

Contributions are being made by the employer in respect of augmentations of certain benefits to individuals.

The "Additional Contribution" relates to the proceeds of the sale of Waterside Training Limited, which the Company paid into the Scheme.

Members are permitted to make Additional Voluntary Contributions into money purchase type arrangements under which contributions received are invested on behalf of the individuals concerned to provide additional benefits within the overall limits laid down by the Scheme's Rules (see also note 14). Members are also entitled to purchase additional defined benefits under the provisions of the Scheme.

### 6 Benefits

	2021 £'000	2020 £'000
Pensions	68,259	69,129
Commutations of pensions and lump sum retirement benefits	4,476	3,814
Taxation where lifetime or annual allowance exceeded	253	7
Lump sum death benefits	1,043	781
	<b>74,031</b>	73,731

# THE PILKINGTON SUPERANNUATION SCHEME

The commutation of pensions figure includes £344,000 in respect of full commutation of trivial pensions (2020: £388,000).

## 7 Payments to and on account of leavers

	<b>2021</b>	2020
	<b>£'000</b>	£'000
Individual transfers out to other plans	<b>13,780</b>	23,352
	<b>13,780</b>	23,352

## 8 Administrative expenses

All costs of administration, other than Scheme investment expenses, were borne by Pilkington Group Limited.

## 9 Investment income

	<b>2021</b>	2020
	<b>£'000</b>	£'000
Income from bonds	<b>28,846</b>	28,938
Income from pooled investment vehicles	<b>2,561</b>	2,511
Income from the buy-in policy	<b>9,613</b>	9,661
Interest on cash deposits	<b>3</b>	51
Income from derivatives	<b>808</b>	1,560
Compensation payment	<b>196</b>	-
	<b>42,027</b>	42,721
Other income and financing cost	<b>(553)</b>	(1,845)
	<b>41,474</b>	40,876

The compensation payment was received from SSgA to mitigate the impact on returns of certain assets being incorrectly excluded by FTSE from one of the indices that SSgA tracks.

## 10 Investment management expenses

Investment management expenses include rebates received and the contribution towards expenses received from Pilkington Group Limited.

	<b>2021</b>	2020
	<b>£'000</b>	£'000
External Investment Managers	<b>1,447</b>	1,453
Custodial Fees	<b>95</b>	118
Subsidy from Pilkington Group Limited towards expenses	<b>(602)</b>	(593)
Investment advice	<b>297</b>	257
Irrecoverable VAT	<b>264</b>	253
Net expenses	<b>1,501</b>	1,488

External investment manager fees do not include any performance related fees (2020: £65,000).

# THE PILKINGTON SUPERANNUATION SCHEME

## 11 Reconciliation of net investments

	Market value at 1 Jan 2021	Purchases at cost and derivative payments	Sales proceeds and derivative receipts	Change in market value	Market value at 31 Dec 2021
	£'000	£'000	£'000	£'000	£'000
Bonds	1,699,630	290,038	(304,220)	(75,334)	<b>1,610,114</b>
Pooled investment vehicles	420,771	5,897	(56,880)	54,418	<b>424,206</b>
Derivatives	(8,133)	734,504	(727,105)	(14,271)	<b>(15,005)</b>
Insurance policy	(8,500)	1,798	-	(36,498)	<b>(43,200)</b>
Buy-in policy	239,200	-	-	(22,900)	<b>216,300</b>
AVC investments	1,029	20	(163)	(52)	<b>834</b>
	<u>2,343,997</u>	<u>1,032,257</u>	<u>(1,088,368)</u>	<u>(94,637)</u>	<u><b>2,193,249</b></u>
Cash and cash equivalents	46,603			3	<b>7,938</b>
Amounts due under repurchase agreements	(367,123)				<b>(351,280)</b>
Outstanding trades	50				<b>32,556</b>
Accrued investment income	<u>9,511</u>				<u><b>8,739</b></u>
	<u><u>2,033,038</u></u>			<u><b>(94,634)</b></u>	<u><u><b>1,891,202</b></u></u>

Transaction costs are included in the cost of purchases and deducted from sale proceeds. Direct transaction costs include costs charged to the Scheme such as fees, commissions, dilution levies and stamp duty. Transaction costs incurred during the year amounted to £2,000 (2020: £6,000). Indirect costs are incurred through the bid-offer spread on investments within pooled investment vehicles.

At the year-end £351,084,000 of bonds reported in Scheme assets are held by counterparties under repurchase agreements (2020: £366,920,000). The Scheme held collateral in the form of bonds of £2,781,000 in respect of repo margins (2020: £3,109,000) and had posted collateral in the form of bonds of £3,325,000 (2020: £1,231,000).

The cash balance includes £2,797,000 held as part of the LDI portfolio (2020: £35,841,000).

The key techniques used and assumptions made in valuing the buy-in policy are disclosed in note 4. The buy-in policy has been executed with PIC. The counterparty exposure is monitored regularly on behalf of the Trustee which took advice at the time of the transaction about the counterparty risk and was content that this risk is at an acceptable level.

The initial tranche of the buy-in, which was valued at approximately £230 million of liabilities, was completed in August 2016. The second smaller tranche worth approximately £13 million was completed in January 2017.

The longevity insurance, which was established in 2011, remains in place covering approximately £612 million of the liabilities. The decrease in value is largely due to the adoption of the CMI 2019 mortality tables.

The outstanding trade at December 2021 relates to the disinvestment from the re-insurance funds managed by Nephila and is included in the £41,295,000 other investment balances in the statement of net assets.

## THE PILKINGTON SUPERANNUATION SCHEME

The majority of the Government bonds are easily bought or sold with the exception of £54m of bonds held in a segregated account as collateral for the longevity insurance policy. The unitised vehicles in which the Scheme invests, with the exception of the reinsurance, secure income alternative and property funds, deal regularly and are easily bought or sold. The reinsurance, secure income alternative and property funds are recognised as being less liquid. These funds amounted to £95,635,000 as at 31 December 2021 or 5% of the Scheme assets (2020: £123,845,000; 6%).

### 12 Pooled investment vehicles

The Scheme's investments in pooled investment vehicles at the year-end were invested in:

	<b>2021</b>	2020
	<b>£'000</b>	£'000
Equities	<b>328,571</b>	296,926
Property	<b>840</b>	1,886
Reinsurance	<b>7,992</b>	40,783
Secure Income Alternatives	<b>86,803</b>	81,176
	<b>424,206</b>	420,771

All pooled investment vehicle managers are registered in the UK with the exception of Nephila, who managed the reinsurance fund, which is registered in Bermuda.

### 13 Derivatives

#### Objectives and Policies

The Trustee has authorised the use of derivatives by its investment managers as part of its investment strategy for the Scheme as follows:

Swaps and gilt futures– the Trustee's aim is to match as far as possible the Scheme's long term liabilities, in particular in relation to their sensitivities to interest rate movements. The Trustee has entered into interest rate swaps that extend the duration of the fixed income portfolio to better match the long term liabilities of the Scheme. The LDI manager also has the power to use swaps and futures for efficient portfolio management.

The loss on derivatives during the year is due to the change in market value of the swaps.

Forward FX - The policy is to hedge 100% of the value of the reinsurance and property funds and 50% of the value of European and North American equity funds through FX contracts.

At the year-end the Scheme had the following derivatives:

	2021				2020	
	Assets	Liabilities	Total	Assets	Liabilities	Total
	£'000	£'000	£'000	£'000	£'000	£'000
Over the counter swaps	31,043	(45,191)	(14,148)	54,478	(66,477)	(11,999)
Gilt futures	109	(64)	45	-	(306)	(306)
Forward FX contracts	128	(1,030)	(902)	4,172	-	4,172
	31,280	(46,285)	(15,005)	58,650	(66,783)	(8,133)

# THE PILKINGTON SUPERANNUATION SCHEME

A summary of the Scheme's outstanding derivative contracts at the year-end aggregated by key characteristics is set out below:

## (i) OTC swaps

Nature	2021 Principal	Expires	Fair Value	
			Asset	Liability
	£'000		£'000	£'000
Interest rate swaps (sterling denominated 6-12m coupon fixed for floating)	224,334	2030-2066	11,309	(5,064)
Interest rate swaps (sterling denominated 6-12m coupon floating for fixed)	338,575	2022-2065	4,679	(22,524)
Interest rate swaps (sterling denominated 3-6m coupon floating)	156,144	2030-2061	1,592	(372)
Interest rate swaps (sterling denominated zero coupon)	268,288	2050-2061	4,427	(2,136)
Total return swaps (sterling denominated UK treasury return for floating)	120,345	2027-2039	623	(1,376)
Inflation swaps (sterling denominated fixed for floating (UK RPI index))	186,152	2022-2065	25	(13,386)
Inflation swaps (sterling denominated floating (UK RPI index) for fixed)	105,509	2025-2064	7,707	(333)
Currency swaps USD for GBP	25,443	2025-2050	681	-
<b>Total 2021</b>	<b>1,424,790</b>		<b>31,043</b>	<b>(45,191)</b>
Total 2020	1,388,751		54,478	(66,477)

At the end of the year the Scheme held collateral in the form of bonds and cash of £15,690,000 in respect of OTC Swaps (2020: £39,347,000) and had posted collateral in the form of bonds of £26,755,000 (2020: £34,341,000)

## (ii) Gilt futures

Contract	Nominal £'000	expires within	Net Asset £'000	Net Liability £'000
March 22 long gilt (sold)	20,858	3 months	109	-
US 10 year Note	6,486		-	(64)
<b>Total 2021</b>			<b>109</b>	<b>(64)</b>
Total 2020			-	(306)

## (iii) Forward FX

Currency Forward exchange contracts entered into for the purpose of hedging				
Contract	Number of contracts	GBP Nominal £'000	Net Asset £'000	Net Liability £'000
Sell EUR for GBP	4	14,129	128	-
Sell USD for GBP	7	109,599	-	(1,030)
<b>Total 2021</b>			<b>128</b>	<b>(1,030)</b>
Total 2020			4,172	-

# THE PILKINGTON SUPERANNUATION SCHEME

## 14 AVC Investments

The Trustee holds assets invested separately from the main Scheme to secure additional benefits on a money purchase basis for those members electing to pay Additional Voluntary Contributions.

Members participating in this arrangement each receive an annual statement made up to 31 December confirming the amounts held to their account and the movements in the year. The aggregate amounts of AVC investments are as follows:

	<b>2021</b>	2020
	<b>£'000</b>	£'000
Utmost Life and Pensions Limited	<b>131</b>	269
Prudential	<b>703</b>	760
	<b>834</b>	1,029

A valuation at the year end for Prudential has not been received. As a result, the valuation shown above is based on the previous valuation, adjusted for subsequent cash movements.

## 15 Fair value determination

The fair value of financial instruments has been estimated using the following fair value hierarchy:

Level 1 The unadjusted quoted price in an active market for identical assets or liabilities which the entity can access at the assessment date.

Level 2 Inputs other than quoted prices included within Level 1 which are observable (i.e. developed for the asset or liability either directly or indirectly).

Level 3 Inputs which are unobservable (i.e. for which market data is unavailable) for the asset or liability.

A fair value measurement is categorised in its entirety on the basis of the lowest input which is significant to the fair value measurement in its entirety.

The value of other pooled investment vehicles which are unquoted or not actively traded on a quoted market is estimated by the Trustee. Where the value of the pooled investment vehicle is primarily driven by fair value of its underlying assets, the net asset value advised by the fund manager is normally considered a suitable approximation to fair value unless there are restrictions or other factors which prevent realisation at that value, in which case adjustments are made. No such adjustments have been made to the valuations at 31 December 2021 or 31 December 2020.

The Scheme's investment assets and liabilities have been fair valued using the above hierarchy categories as follows:



# THE PILKINGTON SUPERANNUATION SCHEME

At 31 December 2021				
	Level (1)	Level (2)	Level (3)	Total
	£'000	£'000	£'000	£'000
<b>Bonds</b>	<b>1,610,114</b>	-	-	<b>1,610,114</b>
<b>Pooled investment vehicles</b>	-	<b>336,563</b>	<b>87,643</b>	<b>424,206</b>
<b>Derivatives</b>	-	-	<b>(15,005)</b>	<b>(15,005)</b>
<b>Insurance policy</b>	-	-	<b>(43,200)</b>	<b>(43,200)</b>
<b>Buy-in policy</b>	-	-	<b>216,300</b>	<b>216,300</b>
<b>AVC investments</b>	-	<b>834</b>	-	<b>834</b>
<b>Cash</b>	<b>7,938</b>	-	-	<b>7,938</b>
<b>Other investment balances</b>	<b>41,295</b>	<b>(351,280)</b>	-	<b>(309,985)</b>
				<b>1,891,202</b>

At 31 December 2020				
	Level (1)	Level (2)	Level (3)	Total
	£'000	£'000	£'000	£'000
Bonds	1,699,630	-	-	1,699,630
Pooled investment vehicles	-	337,709	83,062	420,771
Derivatives	-	-	(8,133)	(8,133)
Insurance policy	-	-	(8,500)	(8,500)
Buy-in policy	-	-	239,200	239,200
AVC investments	-	1,029	-	1,029
Cash	46,603	-	-	46,603
Other investment balances	9,561	(367,123)	-	(357,562)
				2,033,038

## 16 Investment risk disclosures

FRS 102 requires the disclosure of information in relation to certain investment risks.

**Credit risk:** this is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation.

**Market risk:** this comprises currency risk, interest rate risk and other price risk.

- **Currency risk:** this is the risk that the fair value or future cash flows of a financial asset will fluctuate because of changes in foreign exchange rates.
- **Interest rate risk:** this is the risk that the fair value or future cash flows of a financial asset will fluctuate because of changes in market interest rates.
- **Other price risk:** this is the risk that the fair value or future cash flows of a financial asset will fluctuate because of changes in market prices (other than those arising from interest rate risk or currency risk), whether those changes are caused by factors specific to the individual financial instrument or its issuer, or factors affecting all similar financial instruments traded in the market.

The Trustee determines its investment strategy after taking advice from a professional investment adviser. The Scheme has exposure to these risks because of the investments it makes in following the investment strategy set out below. The Trustee manages investment risks, including credit risk and market risk, within agreed risk limits which are set taking into account the Scheme's strategic investment objectives. These investment objectives and risk limits are implemented through the investment management agreements in place with the

## THE PILKINGTON SUPERANNUATION SCHEME

Scheme's investment managers and monitored by the Trustee by regular review of the investment portfolio.

	Total		Nature of risk			
	2021	2020	currency	credit	interest	other
	£'000	£'000				
Bonds	1,610,114	1,699,630	P	S	S	X
Pooled investment vehicles	424,206	420,771	P	P	S	S
Derivatives	(15,005)	(8,133)	S	P	S	P
Insurance policy	(43,200)	(8,500)	X	S	X	S
Buy-in policy	216,300	239,200	X	S	X	S
AVC investments	834	1,029	X	P	X	P
Cash	7,938	46,603	P	S	X	X
Other investment balances	(309,985)	(357,562)	X	P	X	X

In the above tables, the risk noted affects the asset class

S Significantly

P Partially

X Hardly/ not at all.

Further information on the Trustee's approach to risk management, credit and market risk is set out below.

### (i) Investment strategy

The investment objective of the Scheme is to maintain a portfolio of suitable assets of appropriate liquidity which will generate investment returns to meet, together with future contributions, the benefits of the Scheme payable under the trust deed and rules as they fall due.

The Trustee sets the investment strategy taking into account considerations such as the strength of the employer covenant, the long term liabilities of the Scheme and the funding agreement with the Employer. The investment strategy is set out in its Statement of Investment Principles (SIP).

The current strategy is to hold:

- 83% in investments that move in line with the long term liabilities of the Scheme. This is referred to as LDI and comprises UK Government bonds, pooled investment vehicles, buy-in policies, interest and inflation rate swaps and secure income alternatives, the purpose of which is to hedge against the impact of interest rate and inflation movements on long term liabilities.
- 17% in return seeking investments comprising pooled investment vehicles to give exposure to global equities and infrastructure equity.

### (ii) Credit risk

The Scheme is subject to credit risk because the Scheme directly invests in bonds and OTC derivatives, has cash balances and enters into repurchase agreements. The Scheme also invests in pooled investment vehicles and is therefore directly exposed to credit risk in relation to the instruments it holds in the pooled investment vehicles and indirectly exposed to credit risks arising on the financial instruments held by the pooled investment vehicles.

A summary of exposures to credit risk is given in the following table, the notes below which explain how this risk is managed and mitigated for the different classes:

## THE PILKINGTON SUPERANNUATION SCHEME

	<b>2021</b>	2020
	<b>£000</b>	£000
Bonds	<b>1,610,114</b>	1,699,630
Pooled investment vehicles (direct risk only)	<b>424,206</b>	420,771
Derivatives - assets	<b>31,280</b>	58,650
Derivatives - liabilities	<b>(46,285)</b>	(66,783)
Insurance policies	<b>(43,200)</b>	(8,500)
Buy-in policy	<b>216,300</b>	239,200
AVC investments	<b>834</b>	1,029
Repurchase agreements	<b>(351,280)</b>	(367,123)
Cash	<b>7,938</b>	46,603
Accrued investment income	<b>8,739</b>	9,511

Credit risk arising on bonds held directly is mitigated by investing in government bonds where the credit risk is minimal, or quasi-governmental bonds.

Credit risk arising on derivatives depends on whether the derivative is exchange traded or over the counter. OTC derivative contracts are not guaranteed by any regulated exchange and therefore the Scheme is subject to risk of failure of the counterparty. The credit risk for OTC swaps is reduced by collateral arrangements (see note 13(i)). Credit risk also arises on forward foreign currency contracts. There are no collateral arrangements for these contracts but all counterparties are required to be at least investment grade. This is the position at the year-end and at the previous year-end.

Cash is held within financial institutions which are at least investment grade credit rated. This is the position at the year-end and at the previous year-end.

Credit risk on repurchase agreements and the longevity insurance policy are mitigated through collateral arrangements.

Direct credit risk arising from pooled investment vehicles is mitigated by the underlying assets of the pooled arrangements being ring-fenced from the pooled manager, the regulatory environments in which the pooled managers operate and diversification of investments amongst a number of pooled arrangements. The Trustee carries out due diligence checks on the appointment of new pooled investment managers and on an ongoing basis monitors any changes to the operating environment of the pooled manager.

A summary of pooled investment vehicles by type of arrangement is as follows:

	<b>2021</b>	2020
	<b>£'000</b>	£'000
Unit Linked insurance	<b>328,571</b>	296,926
Authorised unit trusts	<b>42,452</b>	38,939
Open ended investment companies	<b>52,343</b>	83,020
Close or semi-open ended	<b>840</b>	1,886

The Scheme is also subject to direct credit risk arising from its investment in a buy-in policy with PIC. This is mitigated by the fact that PIC is regulated by the Prudential Regulation Authority and the payments due under the policy are protected 100% by the Financial Services Compensation Scheme.

## THE PILKINGTON SUPERANNUATION SCHEME

The information about exposure to and mitigation of credit risk above applied at the current and previous year end.

### (iii) Currency risk

The Scheme is subject to currency risk because some of the Scheme's investments are held in overseas markets, either as segregated investments or via pooled investment vehicles. This risk is mitigated by the purchase of forward foreign currency contracts and by investing in a fund which is hedged back to sterling. The net currency exposure at the current and previous year-ends was:

	Direct exposure	Indirect exposure	hedging	<b>2021 Net exposure after hedging £'000</b>	2020 Net exposure after hedging £'000
	£'000	£'000	£'000		
Euros	467	38,139	(11,870)	<b>26,736</b>	23,078
US dollars	64,096	87,690	(81,316)	<b>70,470</b>	79,444
Japanese Yen	-	15,786	(8,050)	<b>7,736</b>	7,499
Other currencies	9	34,849	-	<b>34,858</b>	34,532
<b>Total</b>	<b>64,572</b>	<b>176,464</b>	<b>(101,236)</b>	<b>139,800</b>	<b>144,553</b>

### (iv) Interest rate risk

The Scheme is subject to interest rate risk because some of the Scheme's investments are held in bonds and interest rate swaps (either as segregated investments or through pooled vehicles) and cash. The Trustee has set a benchmark for total investment in bonds, buy-in, secure income alternatives and interest rate swaps of 83% of the total investment portfolio, as part of its LDI investment strategy. Under this strategy, if interest rates fall, the value of LDI investments will rise to help match the increase in actuarial liabilities arising from a fall in the discount rate. Similarly, if interest rates rise, the LDI investments will fall in value, as will the actuarial liabilities because of an increase in the discount rate. At the year end the LDI portfolio represented 79.9% of the total investment portfolio (2020: 83.3%). The proportion of liabilities hedged is higher than the proportion of assets allocated to hedging due to the use of derivatives.

### (v) Other price risk

Other price risk arises principally in relation to the Scheme's return seeking portfolio which includes equities, property and reinsurance, held in pooled vehicles. The Scheme has set a target asset allocation of 17% of investments being held in return seeking investments. The actual allocation at the year-end was 17.7% (2020: 16.7%).

The Scheme manages this exposure to overall price movements by constructing a diverse portfolio of investments across various markets.

Longevity risk arises on the pricing of the longevity swap and buy-in policy. These policies are designed to mitigate the longevity risk arising on the liabilities.

# THE PILKINGTON SUPERANNUATION SCHEME

## 17 Self investment

There was no direct employer-related investment as at 31 December 2021 or 2020. The Scheme had no indirect holdings in NSG through its pooled investment vehicles at 31 December 2021 or 2020.

## 18 Current assets

	2021 £'000	2020 £'000
Contributions due from employer in respect of other contributions	747	166
Cash balances	10,742	6,703
Other debtors	280	304
	<b>11,769</b>	<b>7,173</b>

## 19 Current liabilities

	2021 £'000	2020 £'000
Unpaid benefits	1,264	1,470
Investment management expenses	544	717
Other accrued expenses	30	27
	<b>1,838</b>	<b>2,214</b>

## 20 Related party transactions

### i) Transactions relating to Trustee Directors

The Scheme has received contributions (included in note 5) in respect of 3 Directors of the Trustee who are also contributing members of the Scheme.

The Scheme has paid benefits (included in note 6) to 6 Directors of the Trustee who are also beneficiaries of the Scheme.

All of the above transactions are in accordance with the Rules of the Scheme.

The Trustee Directors received total fees of £135,000 (2020: £133,000) from Pilkington Group Limited for their services to the Scheme.

### ii) Transactions with other related parties

Administration and accountancy services were provided and paid for by Pilkington Group Limited. Pilkington Group Limited also contributed £602,000 (2020: £593,000) towards investment management expenses.

The Scheme has received contributions (included in note 5) in respect of the company secretary of the Trustee who is a contributing member of the Scheme.

# THE PILKINGTON SUPERANNUATION SCHEME

## 21 Concentration of investments

The following investments represent more than 5% of the net assets of the Scheme at the year end or prior year end:

	2021	2020
LGIM managed – Infrastructure Equity	5.7%	5.0%
PIC – buy-in	11.3%	11.7%

## 22 Contingencies and commitments

Other than the liability to pay future pensions and GMP (see below), there were no material contingent liabilities of the Scheme at 31 December 2021 or at 31 December 2020.

On 26 October 2018 the High Court handed down a judgment involving the Lloyds Banking Group's defined benefit pension schemes. The judgment concluded that schemes should be amended to equalise pension benefits for men and women in relation to guaranteed minimum pension benefits. The issues determined by the judgment arise in relation to many other defined benefit pension schemes. Under the ruling schemes are required to backdate benefit adjustments in relation to GMP equalisation and provide interest on the backdated amounts. The Trustee has not yet quantified the value of these amounts and therefore has not included a liability in respect of these matters in these financial statements. They will be accounted for in the year they are determined.

On 20 November 2020 the High Court handed down a further judgment on the GMP equalisation case in relation to the Lloyds Banking Group's pension schemes. This latest judgment confirms that defined benefit schemes which provide GMPs need to revisit and where necessary top up historic Cash Equivalent Transfer Values that were calculated based on unequalised benefits. The impact of this court case will be considered by the Trustee and decisions will be made as to the next steps. It is not possible to estimate the cost of any rectification adjustments at this time.

## 23 Covid-19

The implications of the Covid-19 pandemic continue to affect our activities.

The Scheme administrators have adapted their processes as necessary and service levels remain high, as monitored half-yearly by the Trustee. The employer continues to make contributions to the Scheme in accordance with the Schedule of Contributions. The Trustee continues to monitor the employer covenant in addition to performance of all advisers on an on-going basis.

The extent of the impact on the Scheme's investment portfolio, including financial performance, will depend on future developments in financial markets and the overall economy, all of which are uncertain and cannot be predicted.

## 24 Ukrainian Conflict

The start of 2022 has brought widespread uncertainty with the conflict in Ukraine and the introduction of sanctions against Russia. The Scheme has a limited indirect exposure to Russian equity through its global funds, and no members are paid in Roubles, so no immediate actions have been taken. The Trustee, along with its advisers, continues to monitor the situation and its wider implications.

# THE PILKINGTON SUPERANNUATION SCHEME

## PILKINGTON SUPERANNUATION SCHEME

### SCHEDULE OF CONTRIBUTIONS

#### Introduction

This schedule of contributions is required by section 227 of the Pensions Act 2004. It comes into effect on the date of its certification by the Scheme Actuary and covers the period to the 15th anniversary of the date of certification. The Trustee is responsible for preparing a revised schedule no later than 31 March 2025.

#### Participating Employers

This schedule covers contributions to the Scheme from all employers who participate in the Scheme from time to time.

#### Employer Contributions

The participating employers will contribute to the Scheme as follows:

Type	Amount
Regular	<ul style="list-style-type: none"><li>16.0% of Pensionable Salaries in respect of Higher Accrual Members</li><li>12.5% of Pensionable Salaries in respect of Lower Accrual Members</li></ul> <i>Note: The above contributions are payable in respect of all members (including PEPS members, for whom the contributions below are payable in addition).</i>
PEPS top-up	Over the period to 31 July 2021: <ul style="list-style-type: none"><li>8.0% of Salaries in respect of PEPS Members</li></ul> Over the period from 1 August 2021: <ul style="list-style-type: none"><li>11.9% of Salaries in respect of PEPS Members</li></ul>

The participating employers will ensure that the Trustee receives the above contributions within 19 days of the end of the calendar month to which the contributions relate.

#### Employee Contributions

Employees who are active members of the Scheme will contribute to the Scheme as follows (see "Salary Sacrifice Arrangement" below):

Type	Amount
Regular	<ul style="list-style-type: none"><li>8.0% of Pensionable Salaries in respect of Higher Accrual Members</li><li>6.5% of Pensionable Salaries in respect of Lower Accrual Members</li></ul>

These amounts do not include members' Additional Voluntary Contributions.

The employers will ensure that the Trustee receives the contributions payable by their employees within 19 days of the end of the calendar month in which the contributions were deducted from the employees' salaries.

#### Salary Sacrifice Arrangement

Active members who participate in the Salary Sacrifice arrangement will not pay contributions to the Scheme (except possibly AVCs). Instead participating employers will contribute an additional amount to the Scheme on the members' behalf equal to the contributions the members would have paid had they not participated in the Salary Sacrifice Arrangement.

# THE PILKINGTON SUPERANNUATION SCHEME

## Expenses

The costs of administration, professional fees, the Pension Protection Fund levy and other levies are met directly by the employers and do not appear on this schedule.

Signed on behalf of Pilkington Brothers Superannuation Trustee Limited

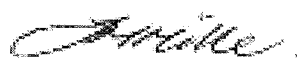
Name:



James McLaughlin

Position:

Director.



SECRETARY.

Date: 12 JULY 2021

Signed on behalf of Pilkington Group Limited

Name:



J. A. MASSA

Position:

DIRECTOR



IAIN SMITH

DIRECTOR

Date: 12 JULY 2021

Note: Pilkington Group Limited has been nominated as the employers' representative for this purpose.



# THE PILKINGTON SUPERANNUATION SCHEME

## Certification of schedule of contributions

### Pilkington Superannuation Scheme

#### Adequacy of rates of contributions

I certify that, in my opinion, the rates of contributions shown in this schedule of contributions are such that the statutory funding objective could have been expected on 31 December 2020 to continue to be met for the period for which the schedule is to be in force.

#### Adherence to statement of funding principles

I hereby certify that, in my opinion, this schedule of contributions is consistent with the Statement of Funding Principles dated 12 July 2021.

The certification of the adequacy of the rates of contributions for the purpose of securing that the statutory funding objective can be expected to be met is not a certification of their adequacy for the purpose of securing the scheme's liabilities by the purchase of annuities, if the scheme were to be wound up.

Signature

Date

12 July 2021



Name

Qualification

Jane Curtis

Fellow of the Institute and Faculty of Actuaries

Address

Name of employer

Verulam Point  
Station Way  
St Albans  
AL1 5HE

Aon Solutions UK Limited

# THE PILKINGTON SUPERANNUATION SCHEME

## Appendix E – Certificate of technical provisions

*Actuarial certificate given for the purposes of Regulation 7(4)(a) of the Occupational Pension Schemes (Scheme Funding) Regulations 2005*

### **Pilkington Superannuation Scheme**

#### **Calculation of technical provisions**

I certify that, in my opinion, the calculation of the scheme's technical provisions as at 31 December 2020 is made in accordance with regulations under section 222 of the Pensions Act 2004. The calculation uses a method and assumptions determined by the Trustee of the Scheme and set out in the Statement of Funding Principles dated 21 July 2021.



Signature:

Name: Jane Curtis

Qualification: Fellow of the Institute and Faculty of Actuaries

Date: 12 July 2021

Address: Aon Solutions  
UK Limited  
Verulam Point  
Station Way  
St Albans  
Hertfordshire  
AL1 5HE

# THE PILKINGTON SUPERANNUATION SCHEME

## Implementation Statement for year to 31 December 2021

### 1) Overview

This document is the Annual Implementation Statement (the "statement") prepared by the Trustee of the Pilkington Superannuation Scheme (the "Scheme") covering the Scheme year to 31 December 2021.

The purpose of this statement is to:

- set out the extent to which, in the opinion of the Trustee, the engagement policy under the Scheme's Statement of Investment Principles ("SIP") has been followed during the year
- describe the voting behaviour by, or on behalf of, the Trustee over the year.

A copy of this statement will be made available on the following website alongside the most recent SIP, which was formally adopted by the Trustee on 23 September 2021. These updates were made in accordance with the Trustee's policy of reviewing the SIP on an annual basis and no significant changes were made from the previous version dated June 2020; it was mainly to reflect the termination of one of the Scheme's managers.

<https://www.pilkington.com/en-gb/pilkington-superannuation-scheme/financials/investment-managers>

### 2) Adherence to the Trustee's engagement and voting policies

The Trustee has agreed a funding plan with the Company and developed a consistent de-risking investment strategy. The Scheme has achieved full funding on the Technical Provisions basis (gilts + 0.5% pa) and no recovery plan is needed at the present time. The Trustee and the Company have also agreed a Secondary Funding Target (achieving a funding ratio of 100% on a gilts flat basis) with the intention to achieve this within the period of 2021-2026.

The investment policy is structured to support this objective. The Trustee maintains a diversified allocation portfolio with 5 components; Equity, Alternative Beta, high-quality long term Credit, Illiquids and LDI (Liability Driven Investments).

During the year, the Trustee decided to terminate the mandate with the reinsurance manager due to reduced conviction in the asset class and the impact of severe weather. The proceeds of this redemption will be invested in the LDI portfolio.

**The Trustee believes that the Scheme's assets have been invested in line with these objectives over the year.**

### Engagement policy

The Trustee's policies in relation to engagement are set out in the SIP and are as follows:

- The selection, retention and realisation of the Scheme's underlying investments will, where applicable, be delegated to the Investment Managers; this includes relevant matters including capital structure of investee companies, actual and potential conflicts, other stakeholders and ESG impact of underlying holdings. Matters of corporate governance in general, and voting in particular, are integral parts of that delegation.
- The Trustee encourages the Investment Managers to (where practical) vote on all resolutions at annual or extraordinary general meetings of companies in which the Scheme invests. Investment Managers should exercise any voting power with the

## THE PILKINGTON SUPERANNUATION SCHEME

objective of preserving and enhancing long-term shareholder value. The Trustee accepts that, in general, Investment Managers may often choose to support and vote with incumbent company management; therefore "exception reporting" is expected.

- The Trustee has asked Investment Managers to report exceptions to the Stewardship Code. The Stewardship Code should be followed in so far as it is possible to do so without restricting the investment decisions being taken. Significant shareholder action other than voting against incumbent management (for example, the acceptance of a hostile take-over bid) should also be reported. An immediate report to the Trustee may be appropriate where an issue is particularly contentious or topical.

In September 2021, the Trustee carried out a Sustainable Investment beliefs exercise which aimed to better understand the Trustee's views on the significance of ESG factors, including climate, in investment. A questionnaire was produced by the Investment Consultant and the results summarised in a note dated November 2021 which proposed amendments to the existing Statement on Investment Beliefs.

The Trustee conducts formal reviews of the Scheme's Investment Managers at least annually to ensure that their investment approach is robust, long-term focussed and sustainable. The Trustee informs Investment Managers of the Trustee's Stewardship and Engagement policy when they are first appointed and provides updates to them as required.

An annual Sustainable Investment report is produced by the Investment Consultant and enables the Trustee to monitor the Investment Managers' consideration of ESG factors and stewardship.

Should the Trustee's monitoring process reveal that a manager's portfolio is not aligned with the Trustee's policies, the Trustee will engage with the manager further to encourage alignment

Through its monitoring processes, the Trustee has not identified any significant non-adherence to the policies outlined in the SIP, and therefore no remedial actions have been required in the year.

### 3) Voting information

Voting is delegated to the Scheme's investment managers, in particular LGIM (for the equity and listed infrastructure funds) and SSgA (for the equity funds).

The Scheme's investment managers have their own voting policies which determine their approach to voting, and the principles they follow when voting on investors' behalf. The Scheme's investment managers also use voting proxy advisors which aid in their decision-making when voting. Details are summarised in the table below:

Manager	Use or proxy advisor services:
LGIM	LGIM's Investment Stewardship team uses Institutional Shareholder Services' (ISS) 'ProxyExchange' electronic voting platform to electronically vote clients' shares. All voting decisions are made by LGIM and they do not outsource any part of the strategic decisions. To ensure their proxy provider votes in accordance with their position on ESG, they have put in place a custom voting policy with specific voting instructions.

## THE PILKINGTON SUPERANNUATION SCHEME

SSgA	SSgA uses Institutional Shareholder Services' (ISS) Governance as a proxy voting agent. They are not making any voting decisions on SSgA's behalf; they are voting according to SSgA's voting policy or engaging with SSgA's Asset Stewardship Team for guidance on certain designated topics.
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The below table sets out the voting activity of the Scheme's equity investment managers, on behalf of the Trustee, over the year (unless stated otherwise):

Fund	Voting activity
<b>LGIM - Asia Pacific Japan Equity Index Fund</b>	<p>Number of meetings at which the manager was eligible to vote: 329</p> <p>Number of resolutions on which manager was eligible to vote: 2,308</p> <p>Percentage of eligible votes cast: 100.0%</p> <p>Percentage of votes with management: 72.4%</p> <p>Percentage of votes against management: 27.3%</p> <p>Percentage of votes abstained from: 0.3%</p> <p>Percentage of meetings voted at least once against management: 66.9%</p> <p>Of the resolutions where the manager voted, the percentage where the manager voted contrary to the recommendation of the proxy adviser: 15.9%</p>
<b>LGIM – Japan Equity Index Fund / LGIM – Japan Equity Index Fund GBP Currency Hedged</b>	<p>Number of meetings at which the manager was eligible to vote: 442</p> <p>Number of resolutions on which manager was eligible to vote: 5,306</p> <p>Percentage of eligible votes cast: 100.0%</p> <p>Percentage of votes with management: 86.3%</p> <p>Percentage of votes against management: 13.7%</p> <p>Percentage of votes abstained from: 0.0%</p> <p>Percentage of meetings voted at least once against management: 75.3%</p> <p>Of the resolutions where the manager voted, the percentage where the manager voted contrary to the recommendation of the proxy adviser: 11.0%</p>

## THE PILKINGTON SUPERANNUATION SCHEME

<b>LGIM – World Emerging markets Equity Fund</b>	<p>Number of meetings at which the manager was eligible to vote: 3,627</p> <p>Number of resolutions on which manager was eligible to vote: 31,303</p> <p>Percentage of eligible votes cast: 99.8%</p> <p>Percentage of votes with management: 81.8%</p> <p>Percentage of votes against management: 16.3%</p> <p>Percentage of votes abstained from: 1.9%</p> <p>Percentage of meetings voted at least once against management: 49.2%</p> <p>Of the resolutions where the manager voted, the percentage where the manager voted contrary to the recommendation of the proxy adviser: 6.2%</p>
<b>LGIM – Infrastructure Equity MFG Fund (GBP hedged)</b>	<p>Number of meetings at which the manager was eligible to vote: 89</p> <p>Number of resolutions on which manager was eligible to vote: 1,036</p> <p>Percentage of eligible votes cast: 100.0%</p> <p>Percentage of votes with management: 83.5%</p> <p>Percentage of votes against management: 16.3%</p> <p>Percentage of votes abstained from: 0.2%</p> <p>Percentage of meetings voted at least once against management: 78.7%</p> <p>Of the resolutions where the manager voted, the percentage where the manager voted contrary to the recommendation of the proxy adviser: 12.2%</p>
<b>SSgA – UK ESG Screened Index Equity Sub-Fund</b>	<p>Number of meetings at which the manager was eligible to vote: 739</p> <p>Total proposals voted on: 10,240</p> <p>Percentage of votes with management: 92.38%</p> <p>Percentage of votes against management: 7.62%</p> <p>Percentage of votes abstained from: 0.18%</p> <p>Percentage of meetings voted at least once against management: 65.90%</p> <p>Of the resolutions where the manager voted, the percentage where the manager voted contrary to the recommendation of the proxy adviser: 7.29%</p>

## THE PILKINGTON SUPERANNUATION SCHEME

SSgA – Europe ex UK ESG Screened Index Equity Sub-Fund	<p>Number of meetings at which the manager was eligible to vote: 498</p> <p>Total proposals voted on: 8,766</p> <p>Percentage of votes with management: 89.76%</p> <p>Percentage of votes against management: 10.24%</p> <p>Percentage of votes abstained from: 0.39%</p> <p>Percentage of meetings voted at least once against management: 61.21%</p> <p>Of the resolutions where the manager voted, the percentage where the manager voted contrary to the recommendation of the proxy adviser: 5.81%</p>
SSgA – North America ESG Screened Index Equity Sub-Fund	<p>Number of meetings at which the manager was eligible to vote: 642</p> <p>Total proposals voted on: 7,845</p> <p>Percentage of votes with management: 90.25%</p> <p>Percentage of votes against management: 9.75%</p> <p>Percentage of votes abstained from: 0.32%</p> <p>Percentage of meetings voted at least once against management: 58.35%</p> <p>Of the resolutions where the manager voted, the percentage where the manager voted contrary to the recommendation of the proxy adviser: 10.02%</p>

The following table outlines how the investment managers define significant votes and details on significant votes cast by the Scheme's investment managers on the Trustee's behalf over the Scheme year.

Manager	Definition of significant votes:	Most significant votes cast
LGIM	<p>In determining significant votes, LGIM's Investment Stewardship team takes into account the criteria provided by the Pensions &amp; Lifetime Savings Association (PLSA) guidance. This includes but is not limited to:</p> <ul style="list-style-type: none"> <li>• High profile vote which has such a degree of controversy that there is high client and/ or public scrutiny;</li> <li>• Significant client interest for a vote: directly communicated by clients to the Investment Stewardship team at LGIM's annual Stakeholder roundtable event, or where we note a significant increase in requests from clients on a particular vote;</li> <li>• Sanction vote as a result of a direct or collaborative engagement;</li> </ul> <p>Vote linked to an LGIM engagement campaign, in line with LGIM Investment Stewardship's 5-year ESG priority engagement themes.</p>	<p><b>Sands China Ltd.</b></p> <p><b>Date:</b> 21 May 2021  <b>Country:</b> China  <b>% of Fund:</b> 0.3%  <b>Proposal:</b> Elect Robert Glen Goldstein as Director  <b>Instruction:</b> Against  <b>Vote against management:</b> Yes  <b>Rationale:</b> LGIM has a longstanding policy advocating for the separation of the roles of CEO and board chair</p> <p><b>Mitsubishi UFJ Financial Group, Inc.</b></p> <p><b>Date:</b> 29 June 2021  <b>Country:</b> Japan  <b>% of Fund:</b> 1.6%  <b>Proposal:</b> Amend Articles to Disclose Plan Outlining Company's Business Strategy to Align</p>

## THE PILKINGTON SUPERANNUATION SCHEME

		<p>Investments with Goals of Paris Agreement</p> <p><b>Instruction:</b> For</p> <p><b>Vote against management:</b> Yes</p> <p><b>Rationale:</b> LGIM expects companies to be taking sufficient action on the key issue of climate change. While they positively note the company's recent announcements around net-zero targets and exclusion policies, they think that these commitments could be further strengthened and they believe the shareholder proposal provides a good directional push.</p> <p><b>Alibaba Group Holding Limited</b></p> <p><b>Date:</b> 17 September 2021</p> <p><b>Country:</b> China</p> <p><b>% of Fund:</b> 3.8%</p> <p><b>Proposal:</b> Elect Director Joseph C. Tsai</p> <p><b>Instruction:</b> Against</p> <p><b>Vote against management:</b> Yes</p> <p><b>Rationale:</b> LGIM has a longstanding policy advocating for the separation of the roles of CEO and board chair.</p> <p><b>SBA Communications Corporation</b></p> <p><b>Date:</b> 13 May 2021</p> <p><b>Country:</b> USA</p> <p><b>% of Fund:</b> 1.9%</p> <p><b>Proposal:</b> Elect Director George R. Krouse, Jr.</p> <p><b>Instruction:</b> Against</p> <p><b>Vote against management:</b> Yes</p> <p><b>Rationale:</b> The company is deemed to not meet minimum standards with regards to climate risk management and disclosure</p>
SSgA	<p>State Street Global Advisors identifies "significant votes" for the purposes of Shareholder Rights Directive II as follows:</p> <ul style="list-style-type: none"> <li>• All votes on environmental related shareholder proposals.</li> <li>• All votes on compensation proposals where we voted against the company management's recommendation.</li> <li>• All against votes on the re-election of board members due to poor ESG performance of their companies (as</li> </ul>	<p><b>Rio Tinto PLC</b></p> <p><b>Date:</b> 9 April 2021</p> <p><b>Country:</b> UK</p> <p><b>% of Fund:</b> 2.9%</p> <p><b>Proposal:</b> Advisory vote to ratify named executive officer's compensation</p> <p><b>Instruction:</b> Against</p> <p><b>Vote against management:</b> Yes</p> <p><b>Rationale:</b> SSGA has concerns with the proposed remuneration structure for senior executives at the company</p>



## THE PILKINGTON SUPERANNUATION SCHEME

	<p>measured by their R-Factor ESG score*).</p> <ul style="list-style-type: none"> <li>• All against votes on the re-election of board members due to poor compliance with the local corporate governance score of their companies (as measured by their R-Factor CorpGov score**).</li> <li>• All against votes on the re-election of board members due to a lack of gender diversity on board.</li> </ul> <p>For the purpose of this report we have selected a “significant” vote from each fund relating to the investment with the highest market value.</p>	<p><b>Moet Hennessy Louis Vuitton SE</b></p> <p><b>Date:</b> 15 April 2021  <b>Country:</b> France  <b>% of Fund:</b> 2.4%  <b>Proposal:</b> Advisory vote to ratify named executive officer’s compensation  <b>Instruction:</b> Against  <b>Vote against management:</b> Yes  <b>Rationale:</b> SSgA has concerns with the proposed remuneration structure for senior executives at the company</p> <p><b>Microsoft Corporation</b></p> <p><b>Date:</b> 30 November 2021  <b>Country:</b> USA  <b>% of Fund:</b> 6.0%  <b>Proposal:</b> Miscellaneous environmental and social  <b>Instruction:</b> Against  <b>Vote against management:</b> No  <b>Rationale:</b> SSgA views the company's disclosure and/or practices pertaining to the item are reasonable.</p>
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The following table outlines the level of turnover for each of the Scheme’s investments where this is an applicable measure. Managers were asked to provide this information for the 12 months to 31 December 2021 using the SECs preferred methodology (Lesser of: the value of purchases or the value of sales /Average annual market value).

Fund	Portfolio Turnover 01/01/21 – 31/12/21
LGIM - Asia Pacific ex Japan Equity Index Fund	7.93%
LGIM – Japan Equity Index Fund	9.80%
LGIM – Japan Equity Index Fund – GBP Currency Hedged	35.98%
LGIM – World Emerging markets Equity Fund	20.51%
LGIM – Infrastructure Equity MFG Fund (GBP Currency Hedged)	27.46%
SSgA – UK ESG Screened Index Equity Sub-Fund	0.00%

## THE PILKINGTON SUPERANNUATION SCHEME

SSgA – Europe ex UK ESG Screened Index Equity Sub-Fund	5.59%
SSgA – North America ESG Screened Index Equity Sub-Fund	6.77%
Insight Liability Driven Investment Portfolio	23.85%
AXA Buy & Maintain Credit Portfolio	4.20%
Aviva Lime Property Fund	2.60%
Alpha Real Index Linked Income Fund	0.20%
Nephila Reinsurance	n/a

### 4) Summary

The Trustee believes that the Scheme's engagement and voting policies, as outlined in the SIP, has been adhered to over the Scheme year.

Following monitoring of the Scheme's investment managers over the year, and reviewing the voting information outlined in this statement, the Trustee is satisfied that Legal and General and SSgA are acting in the Scheme members' best interest and are effective stewards of the Scheme's assets.

The Trustee will continue to monitor the investment managers' stewardship practices on an ongoing basis.