

FY2013 ANNUAL RESULTS

(from 1 April 2012 to 31 March 2013)

- **Results reflect low levels of activity in the Group's major markets**
- **Challenging markets conditions persist but signs of improvement in some areas**
- **Profit improvement program ahead of target**
- **Significant improvement in cash flow performance**
- **FY14 prospects reflect further realization of cost savings**

Results reflect low levels of activity in the Group's major markets

- Cumulative Group revenues ¥ 521.3bn, 6% below previous year (FY12: ¥ 552.2bn),
- Trading profit, before amortization and exceptional items, of ¥ 9.0bn (FY12: ¥ 14.9bn) reflects challenging market conditions, particularly in Europe
- FY13 Architectural revenue ¥ 215.7bn (FY12: ¥ 239.4bn) and profit of ¥ 0.3bn (FY12: ¥ 9.1bn).
- FY13 Automotive revenue ¥ 245.0bn (FY12: ¥ 251.2bn) and profits of ¥ 4.8bn (FY12: ¥ 5.1bn)
- FY13 Technical Glass revenue ¥ 59.4bn (FY12: ¥ 60.2bn) and profits of ¥ 6.7bn (FY12: ¥ 6.9bn)
- Exceptional items of ¥ 19.2bn include restructuring activities (¥ 22.7bn) and impairments of non-current assets (¥ 9.1bn)

Challenging markets conditions persist but signs of improvement in some areas

- The Group's major European Automotive and Architectural markets remain challenging
- In Japan, Architectural markets gradually improved, Automotive markets stable
- In North America, domestic Architectural and Automotive markets continued to improve
- Technical Glass markets generally robust, although demand for glass cord and printer components was weak
- Joint ventures and associates experiencing challenging Architectural markets

Profit improvement program ahead of target

- FY2013 Restructuring program savings realized of ¥ 10bn, approximately double the amount previously targeted
- Steady improvement in profitability through the year
- Capacity reductions, overhead reductions, and operational improvement programs significantly advanced
- Headcount reductions of 3,000 by 31 March 2013

Significant improvement in cash flow performance

- Return to positive cash generation through control of working capital and capital expenditure, together with selective asset disposals
- Financial facilities arranged with total value of over ¥ 130bn announced 28 March 2013, to refinance existing facilities and provide additional liquidity
- Clear plan to achieve improvement in financial position and results
- Restructured NSG will be well positioned to take advantage of future market upturns

FY14 prospects reflect further realization of cost savings

- FY2014 forecast represents an improvement from FY2013, mainly driven by additional savings from restructuring program.
- Key European markets expected to remain at low levels
- Other markets expected to fare better with growth in some areas
- Management will continue to focus on returning the Group to profitability

Consolidated Income Statement



<u>(JPY bn)</u>	<u>FY2013</u>	<u>FY2012</u>	<u>Change from FY2012</u>
Revenue	521.3	552.2	-6%
Trading profit	9.0	14.9	
Amortization*	(7.0)	(7.2)	
Operating profit before exceptional items	2.0	7.7	
Exceptional items	(19.2)	(3.3)	
Operating profit/(loss)	(17.2)	4.4	
Finance expenses (net)	(14.1)	(14.3)	
Share of JVs and associates	2.3	5.1	
Loss before taxation	(29.0)	(4.8)	
Loss for the period	(31.9)	(1.7)	
Loss attributable to owners of the parent	(32.8)	(2.8)	
EBITDA	37.5	46.4	-19%

* Amortization arising from the acquisition of Pilkington plc only

Results impacted by challenging market conditions

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FY2014 Income Statement Forecast Full-year forecast



<u>(JPY bn)</u>	<u>Forecast FY2014</u>	<u>FY2013</u>
Revenue	600	521
Trading profit	22.0	9.0
Amortization*	(8.0)	(7.0)
Operating profit before exceptional items	14.0	2.0
Exceptional items	(11.0)	(19.2)
Operating profit/(loss)	3.0	(17.2)
Finance expenses (net)	(20.0)	(14.1)
Share of JVs and associates	2.0	2.3
Loss before taxation	(15.0)	(29.0)
Loss for the period	(20.0)	(31.9)
Loss attributable to owners of the parent	(21.0)	(32.8)

* Amortization arising from the acquisition of Pilkington plc only

Increased payback from restructuring actions in FY14

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